



# AGENDA REQUEST FORM

THE SCHOOL BOARD OF BROWARD COUNTY, FLORIDA

MEETING DATE Jun 21 2016 10:15AM - Regular School Board Meeting

Special Order Request  
 Yes  No

ITEM No.:  
FF-8.

AGENDA ITEM OPEN ITEMS

Time

CATEGORY FF. OFFICE OF ACADEMICS

DEPARTMENT Diversity, Cultural Outreach & Prevention

Open Agenda  
 Yes  No

TITLE: Agreement between The Children's Services Council of Broward County (CSC) and The School Board of Broward County, Florida (SBBC)

REQUESTED ACTION: Approve the Agreement between The Children's Services Council of Broward County (CSC) and The School Board of Broward County, Florida (SBBC) .

SUMMARY EXPLANATION AND BACKGROUND: The CSC and SBBC wish to improve instruction by significantly increasing the number of children ready for school, achieving academically once in school, and staying in school through graduation; and the achievement of those goals will greatly benefit the academic progress of students within Broward County, Florida. See Supporting Docs for continuation of Summary Explanation and Background. This Agreement has been reviewed and approved as to form and legal content by the Office of the General Counsel. This Agreement will be executed after School Board approval.

SCHOOL BOARD GOALS:  Goal 1: High Quality Instruction  Goal 2: Continuous Improvement  Goal 3: Effective Communication

FINANCIAL IMPACT: The financial impact to the District is \$346,954. (General Funds)

EXHIBITS: (List) (1) Continuation Summary Explanation and Background (2) CSC Executive Summary (3) CSC SBBC Contract (4) CSC Data

BOARD ACTION:  
**APPROVED**  
(For Official School Board Records Office Only)

SOURCE OF ADDITIONAL INFORMATION:  
Name: Michaëlle Valbrun-pope Phone: 754-321-1660  
Name: Thomas Albano Phone: 754-321-1655

## THE SCHOOL BOARD OF BROWARD COUNTY, FLORIDA

Senior Leader & Title  
Daniel Gohl - Chief Academics Officer

Approved In Open Board Meeting On: JUN 21 2016

Signature  
Daniel F. Gohl  
Monday, June 13, 2016 1:18:09 PM

By: *Abbey M. Freedman*  
School Board Chair  
*for the chair*

## Continuation of Summary Explanation and Background

The CSC has committed to partner with the SBBC for the delivery of 21st Century Community Learning Center (CCLC) programming to enhance the academic enrichment and remediation offered after school and during the summer by the three (3) Florida Department of Education funded programs (i.e. Piper High School, Plantation High School, and McArthur High School), and eight (8) CSC fully sustained 21st CCLC LEAP high school programs after school and during the summer at: Stranahan High School, Dillard High School, Hallandale High School, Blanche Ely High School, Northeast High School, Boyd Anderson High School, Deerfield Beach High School and Miramar High School.

## EXECUTIVE SUMMARY

### **Background:**

The Transportation Memorandum of Understanding (MOU) between the School Board of Broward County (SBBC) and the Children's Services Council (CSC) was initially executed in August 2009 to provide CSC 21<sup>st</sup> CCLC and LEAP High programs with transportation, USDA approved snacks and/or meals, and minimal facility usage fees. The current MOU expires on June 30, 2016. The attached Transportation MOU (1) updates the list of LEAP High Schools to include Boyd Anderson, Deerfield Beach, and Miramar high schools; (2) revises the CSC allocation with the new LEAP schools; and (3) reflects the waiver from Broward Schools' RFP 17-004V fee schedule granted during the pre-bid conference.

### **Current Status:**

The CSC has committed to partner with the SBBC for the delivery of 21<sup>st</sup> Century Community Learning Center (CCLC) programming to enhance the academic enrichment and remediation offered after school and during the summer for three (3) SBBC schools: (i.e. Piper High School, Plantation High School and McArthur High School) and eight (8) CSC fully sustained 21<sup>st</sup> CCLC LEAP high school after school programs and summer programs at: Stranahan High School, Dillard High School, Hallandale High School, Blanche Ely High School, Northeast High School, Boyd Anderson High School, Deerfield Beach High School and Miramar High School.

### **Financial Impact:**

The CSC sustains the programmatic portion with an FY 16/17 CSC allocation of \$1,864,220 for fully sustaining eight (8) high schools and provides a cash match.

The projected financial impact for the District for school year 2016-17 is \$346,954 from the General Fund and allocated to the 11 high schools. The increase of \$72,807 was caused by the 15/16 budget being based upon the 14/15 budget that did not include the addition of the three new 21<sup>st</sup> CCLC high schools that entered the after school and summer transportation mix half way through the 14/15 cycle. As a result, the cost of after school bussing for summer 2014 and September through November 2014 (estimated at \$22,560) was not earmarked in the budget. By adding the three schools and requesting two additional busses for field trips during the summer, explains the increase of \$67,394. The remaining increase is explained by the CSC adding four days of summer service at five of our schools – an increase of \$5,400.

## AGREEMENT

THIS AGREEMENT is made and entered into as of this 21<sup>st</sup> day of June 2016, by and between

### THE CHILDREN'S SERVICES COUNCIL OF BROWARD COUNTY

(hereinafter referred to as  
"CSC"),

a special district created by Chapter 2000-461, Laws of Florida,  
whose principal place of  
business is

6600 West Commercial Blvd, Lauderdale, Florida  
33319

and

### THE SCHOOL BOARD OF BROWARD COUNTY, FLORIDA

(hereinafter referred to as  
"SBBC")

a body corporate and political subdivision of the State of  
Florida, whose principal place of business is  
600 Southeast Third Avenue, Fort Lauderdale, Florida  
33301

**WHEREAS**, the CSC and SBBC wish to improve instruction by significantly increasing the number of children ready for school, achieving academically once in school, and staying in school through graduation; and

**WHEREAS**, the achievement of those goals will greatly benefit the academic progress of students within Broward County, Florida; and

**WHEREAS**, the CSC has committed to partner with the SBBC to sustain the delivery of 21<sup>st</sup> Century Community Learning Center (21<sup>st</sup> CCLC) serving high school youth funded by the Florida Department of Education (FDOE); and

**WHEREAS**, the CSC desires to sustain the programmatic portion with a FY16/17 CSC allocation of \$1,864,220 for fully sustaining eight (8) high schools and providing a cash match for the three (3) schools currently funded by the FDOE, while the SBBC will continue to provide transportation, USDA approved snacks and/or meals, and minimal facility usage fees during the school year when schools are open, on Saturday's if required to do so by the FDOE, and when schools are open during the summer at all eleven (11) high schools; and

**WHEREAS, CSC funded agencies provide high schools (including youth with special needs programs) afterschool and summer programs that support student success within Broward County.**

**NOW, THEREFORE,** in consideration of the premises and of the mutual covenants contained herein and other goods and valuable consideration, the receipt and sufficiency of which is hereby acknowledged, the Parties hereby agree as follows.

## **ARTICLE 1- RECITALS**

1.01 **Recitals.** The Parties agree that the foregoing recitals are true and correct and that such recitals are incorporated herein by reference.

## **ARTICLE 2 – SPECIAL CONDITIONS**

2.01 **Term of Agreement:** Unless terminated earlier pursuant to Section 3.05 of this Agreement, the term of this Agreement shall commence upon execution by all parties and conclude on July 31, 2017.

2.02 **CSC Responsibilities:**  
CSC shall:

- a. The CSC has committed to partner with the SBBC for the delivery of 21<sup>st</sup> CCLC programming to enhance the academic enrichment and remediation offered after school and during the summer by the three (3) FDOE funded programs (i.e. Piper High School, Plantation High School, and McArthur High School), and eight (8) CSC fully sustained 21<sup>st</sup> CCLC LEAP High School programs after school and during the summer at: Stranahan High School, Dillard High School, Hallandale High School, Blanche Ely High School, Northeast High School, Boyd Anderson High School, Deerfield Beach High School and Miramar High School; and
- b. Ensure that CSC funded programs are supporting student gains during the regular school day.
- c. Customize CSC 21<sup>st</sup> Century and CSC funded high school programs to target SBBC priorities such as decreasing internal/external suspensions, decreasing bullying behaviors, and/or increasing Florida Standards Assessment and End of Course Exam scores. **See Attachment A for list of current CSC funded programs and schools.**
- d. Enhance the quality of CSC social service programs delivered to students and families as indicated in program outcomes.
- e. Allow each high school principal to recommend someone from their school leadership team to serve as the 21<sup>st</sup> CCLC Site Lead, 45 days prior to school year 2016-17.

- f. Provide the SBBC with a copy of the 21<sup>st</sup> CCLC Summative Evaluation for active 21<sup>st</sup> CCLC programs, and a copy of CSC's Annual Performance Measures for the CSC funded LEAP High schools.

**SBBC Responsibilities:**

SBBC shall:

- a. Provide transportation for CSC 21<sup>st</sup> CCLC/LEAP High afterschool programs home for the duration of the 2016/2117 School Year at no cost to the CSC or CSC high school service providers.
- b. Provide two (2) educational field trips per week during the operation of the 21<sup>st</sup> CCLC and CSC sustained LEAP High summer programs at each school (one bus will be available for field trips on one day per week, and two buses will be available for field trips on one day a week);
- c. Provide USDA Supper Program and approved snacks to all students in the afterschool program.
- d. Provide access to TERMS data via web portal developed for SBBC and CSC data transfer.
- e. Work with the CSC to implement a transportation plan for the Summer 2017 21<sup>st</sup> CCLC/LEAP High program.
- f. Work with the CSC to provide USDA Supper Program and approved snacks to all students in the Summer program.
- g. Waive the CSC from the requirements set forth in the BCPS Before and After School Child Care Request For Proposal 17-004V and continue to grant access to the following eleven (11) schools hosting CSC's 21<sup>st</sup> CCLC programs at the existing facilities usage charge of \$250 during the school year and \$250 during the summer: Piper High School, Plantation High School, McArthur High School, Stranahan High School, Dillard High School, Hallandale High School, Blanche Ely High School, Northeast High School, Boyd Anderson High School, Deerfield Beach High School and Miramar High School.

2.03 **Contact Persons:** Unless altered by notice given pursuant to Section 3.16 of this Agreement, the contact persons for the respective parties to this Agreement are as follows:

For CSC: Cindy J. Arenberg Seltzer, President/CEO  
The Children's Services Council of Broward County  
6600 West Commercial Blvd.  
Lauderhill, Florida 33319

With a Copy to: Sue Gallagher, Director of Research & Planning  
The Children's Services Council of Broward County  
6600 West Commercial Blvd  
Lauderhill, Florida 33319

To SBBC: Robert Runcie  
Superintendent of Schools  
The School Board of Broward County, Florida  
600 SE Third Avenue  
Fort Lauderdale, Florida 33301

With a Copy to: Michaëlle Valbrun-Pope, Executive Director  
Student Support Initiatives  
Lauderdale Manors Early Learning & Resource Center  
1400 NW 14 Court  
Fort Lauderdale, FL 33311

2.04 **Background Screening.** CSC agrees to comply with all requirements of Sections 1012.32 and 1012.465, Florida Statutes, and all of its personnel who (1) are to be permitted access to school grounds when students are present, (2) will have direct contact with students, or (3) have access or control of school funds, will successfully complete the background screening required by the referenced statutes and meet the standards established by the statutes. This background screening will be conducted by SBBC in advance of CSC or its personnel providing any services under the conditions described in the previous sentence. CSC shall bear the cost of acquiring the background screening required by Section 1012.32, Florida Statutes, and any fee imposed by the Florida Department of Law Enforcement to maintain the fingerprints provided with respect to CSC and its personnel. The parties agree that the failure of CSC to perform any of the duties described in this section shall constitute a material breach of this Agreement entitling SBBC to terminate immediately with no further responsibilities or duties to perform under this Agreement. CSC agrees to indemnify and hold harmless SBBC, its officers and employees from any liability in the form of physical or mental injury, death or property damage resulting from CSC's failure to comply with the requirements of this Section or with Sections 1012.32 and 1012.465, Florida Statutes.

### **ARTICLE 3 - GENERAL CONDITIONS**

3.01 **No Waiver of Sovereign Immunity.** Nothing herein is intended to serve as a waiver of sovereign immunity by any agency or political subdivision to which sovereign immunity may be applicable or of any rights or limits to liability existing under Section 768.28, Florida Statutes. This section shall survive the termination of all performance or obligations under this Agreement and shall be fully binding until such time as any proceeding brought on account of this Agreement is barred by any applicable statute of limitations.

3.02 **No Third Party Beneficiaries.** The parties expressly acknowledge that it is not their intent to create or confer any rights or obligations in or upon any third person or entity under this Agreement. None of the parties intend to directly or substantially benefit a third party by this Agreement. The parties agree that there are no third party beneficiaries to this Agreement and that no third party shall be entitled to assert a claim against any of the parties based upon this Agreement. Nothing herein shall be construed as consent by an agency or political subdivision of the State of Florida to be sued by third parties in any matter arising out of any contract.

3.03 **Independent Contractor.** The parties to this agreement shall at all times be acting in the capacity of independent contractors and not as an officer, employee or agent of one another. Neither party or its respective agents, employees, subcontractors or assignees shall represent to others that it has the authority to bind the other party unless specifically authorized in writing to do so. No right to SBBC retirement, leave benefits or any other benefits of SBBC employees shall exist as a result of the performance of any duties or responsibilities under this Agreement. SBBC shall not be responsible for social security, withholding taxes, contributions to unemployment compensation funds or insurance for the other party or the other party's officers, employees, agents, subcontractors or assignees.

3.04 **Equal Opportunity Provision.** The parties agree that no person shall be subjected to discrimination because of age, race, color, disability, gender identity, gender expression marital status, national origin, religion, sex or sexual orientation in the performance of the parties' respective duties, responsibilities and obligations under this Agreement.

3.05 **Termination.** This Agreement may be canceled with or without cause by SBBC during the term hereof upon thirty (30) days written notice to the other parties of its desire to terminate this Agreement. SBBC shall have no liability for any property left on SBBC's property by any party to this Agreement after the termination of this Agreement. Any party contracting with SBBC under this Agreement agrees that any of its property placed upon SBBC's facilities pursuant to this Agreement shall be removed within ten (10) business days following the termination, conclusion or cancellation of this Agreement and that any such property remaining upon SBBC's facilities after that time shall be deemed to be abandoned, title to such property shall pass to SBBC, and SBBC may use or dispose of such property as SBBC deems fit and appropriate.

3.06 **Default.** The parties agree that, in the event that either party is in default of its obligations under this Agreement, the non-defaulting party shall provide to the defaulting party (30) days written notice to cure the default. However, in the event said default cannot be cured within said thirty (30) day period and the defaulting party is diligently attempting in good faith to cure same, the time period shall be reasonably extended to allow the defaulting party additional cure time. Upon the occurrence of a default that is not cured during the applicable cure period, this Agreement may be terminated by the non-defaulting party upon thirty (30) days notice. This remedy is not intended to be exclusive of any other remedy, and each and every such remedy shall be cumulative and shall be in addition to every other remedy now or hereafter existing at law or in equity or by statute or otherwise. No single or partial exercise by any party of any right, power, or remedy hereunder shall preclude any other or future exercise thereof. Nothing in this section shall be construed to preclude termination for convenience pursuant to Section 3.05.

3.07 **Annual Appropriation.** The performance and obligations of SBBC under this Agreement shall be contingent upon an annual budgetary appropriation by its governing body. If SBBC does not allocate funds for the payment of services or products to be provided under this Agreement, this Agreement may be terminated by SBBC at the end of the period for which funds have been allocated. SBBC shall notify the other party at the earliest possible time before such termination. No penalty shall accrue to SBBC in the event this provision is exercised, and SBBC shall not be obligated or liable for any future payments due or any damages as a result of termination under this section.

3.08 **Excess Funds.** Any party receiving funds paid by SBBC under this Agreement agrees to promptly notify SBBC of any funds erroneously received from SBBC upon the discovery of such erroneous payment or overpayment. Any such excess funds shall be refunded to SBBC.

3.09 **Public Records.** Pursuant to Section 119.0701, Florida Statutes, any party contracting with SBBC is required to (a) keep and maintain available for public inspection any records that pertain to services rendered under this Agreement; (b) provide the public with access to public records on the same terms and conditions that SBBC would provide such records and at a cost that does not exceed the cost provided in Chapter 119, Florida Statutes or as otherwise provided by law; (c) ensure that public records that are exempt or confidential and exempt from public records disclosure requirements are not disclosed except as authorized by law; and (d) meet all requirements for retaining public records and transfer, at no cost to SBBC, all public records in that party's possession upon termination of its Agreement with SBBC and destroy any duplicate public records that are exempt or confidential and exempt from public records disclosure requirements. All of Agreement with Children's Services Council of Broward County



such party's records stored electronically must be provided to SBBC in a format that is compatible with SBBC's information technology systems. Each party shall maintain its own respective records and documents associated with this Agreement in accordance with the records retention requirements applicable to public records. Each party shall be responsible for compliance with any public documents request served upon it pursuant to Section 119.07, Florida Statutes, and any resultant award of attorney's fees for non-compliance with that law. Each party acknowledges that this Agreement and all attachments thereto are public records and do not constitute trade secrets.

3.10 **Student Records.** Notwithstanding any provision to the contrary within this Agreement, any party contracting with SBBC under this Agreement shall fully comply with the requirements of Sections 1002.22 and 1002.221, Florida Statutes; FERPA, and any other state or federal law or regulation regarding the confidentiality of student information and records. Each such party agrees, for itself, its officers, employees, agents, representatives, contractors or subcontractors, to fully indemnify and hold harmless SBBC and its officers and employees for any violation of this section, including, without limitation, defending SBBC and its officers and employees against any complaint, administrative or judicial proceeding, payment of any penalty imposed upon SBBC, or payment of any and all costs, damages, judgments or losses incurred by or imposed upon SBBC arising out of a breach of this covenant by the party, or an officer, employee, agent, representative, contractor, or sub-contractor of the party to the extent that the party or an officer, employee, agent, representative, contractor, or sub-contractor of the party shall either intentionally or negligently violate the provisions of this section or of Sections 1002.22 and/or 1002.221, Florida Statutes.

3.11 **Compliance with Laws.** Each party shall comply with all applicable federal, state and local laws, SBBC policies, codes, rules and regulations in performing its duties, responsibilities and obligations pursuant to this Agreement.

3.12 **Place of Performance.** All obligations of SBBC under the terms of this Agreement are reasonably susceptible of being performed in Broward County, Florida and shall be payable and performable in Broward County, Florida.

3.13 **Governing Law and Venue.** This Agreement shall be interpreted and construed in accordance with and governed by the laws of the State of Florida. Any controversies or legal problems arising out of this Agreement and any action involving the enforcement or interpretation of any rights hereunder shall be submitted to the jurisdiction of the State courts of the Seventeenth Judicial Circuit of Broward County, Florida.

3.14 **Entirety of Agreement.** This document incorporates and includes all prior negotiations, correspondence, conversations, agreements and understandings applicable to the matters contained herein and the parties agree that there are no commitments, agreements or understandings concerning the subject matter of this Agreement that are not contained in this document. Accordingly, the parties agree that no deviation from the terms hereof shall be predicated upon any prior representations or agreements, whether oral or written.

3.15 **Binding Effect.** This Agreement shall be binding upon and inure to the benefit of the parties hereto and their respective successors and assigns.

3.16 **Assignment.** Neither this Agreement or any interest herein may be assigned, transferred or encumbered by any party without the prior written consent of the other party. There shall be no partial assignments of this Agreement including, without limitation, the partial assignment of any right to receive payments from SBBC.

3.17 **Incorporation by Reference.** Exhibits attached hereto and referenced herein shall be deemed to be incorporated into this Agreement by reference.

3.18 **Captions.** The captions, section designations, section numbers, article numbers, titles and headings appearing in this Agreement are inserted only as a matter of convenience, have no substantive meaning, and in no way define, limit, construe or describe the scope or intent of such articles or sections of this Agreement, nor in any way affect this Agreement and shall not be construed to create a conflict with the provisions of this Agreement.

Agreement with Children's Services Council of Broward County

3.19 **Severability.** In the event that any one or more of the sections, paragraphs, sentences, clauses or provisions contained in this Agreement is held by a court of competent jurisdiction to be invalid, illegal, unlawful, unenforceable or void in any respect, such shall not affect the remaining portions of this Agreement and the same shall remain in full force and effect as if such invalid, illegal, unlawful, unenforceable or void sections, paragraphs, sentences, clauses or provisions had never been included herein.

3.20 **Preparation of Agreement.** The parties acknowledge that they have sought and obtained whatever competent advice and counsel as was necessary for them to form a full and complete understanding of all rights and obligations herein and that the preparation of this Agreement has been their joint effort. The language agreed to herein expresses their mutual intent and the resulting document shall not, solely as a matter of judicial construction, be construed more severely against one of the parties than the other.

3.21 **Amendments.** No modification, amendment, or alteration in the terms or conditions contained herein shall be effective unless contained in a written document prepared with the same or similar formality as this Agreement and executed by each party hereto.

3.22 **Waiver.** The parties agree that each requirement, duty and obligation set forth herein is substantial and important to the formation of this Agreement and, therefore, is a material term hereof. Any party's failure to enforce any provision of this Agreement shall not be deemed a waiver of such provision or modification of this Agreement unless the waiver is in writing and signed by the party waiving such provision. A written waiver shall only be effective as to the specific instance for which it is obtained and shall not be deemed a continuing or future waiver.

3.23 **Force Majeure.** Neither party shall be obligated to perform any duty, requirement or obligation under this Agreement if such performance is prevented by fire, hurricane, earthquake, explosion, wars, sabotage, accident, flood, acts of God, strikes, or other labor disputes, riot or civil commotions, or by reason of any other matter or condition beyond the control of either party, and which cannot be overcome by reasonable diligence and without unusual expense ("Force Majeure"). In no event shall a lack of funds on the part of either party be deemed Force Majeure.

3.24 **Survival.** All representations and warranties made herein, indemnification obligations, obligations to reimburse SBBC, obligations to maintain and allow inspection and audit of records and property, obligations to maintain the confidentiality of records, reporting requirements, and obligations to return public funds shall survive the termination of this Agreement.

3.25 **Contract Administration.** SBBC has delegated authority to the Superintendent of Schools or his/her designee to take any actions necessary to implement and administer this Agreement.

3.26 **Liability.** This section shall survive the termination of all performance or obligations under this Agreement and shall be fully binding until such time as any proceeding brought on account of this Agreement is barred by any applicable statute of limitations.

A. By SBBC: SBBC agrees to be fully responsible up to the limits of Section 768.28, Florida Statutes, for its acts of negligence, or its employees' acts of negligence when acting within the scope of their employment and agrees to be liable for any damages resulting from said negligence.

B. By CSC: CSC agrees to indemnify, hold harmless and defend SBBC, its agents, servants and employees from any and all claims, judgments, costs, and expenses including, but not limited to, reasonable attorney's fees, reasonable investigative and discovery costs, court costs and all other sums which SBBC, its agents, servants and employees may pay or become obligated to pay on account of any, all and every claim or demand, or assertion of liability, or any claim or action founded thereon, arising or alleged to have arisen out of the products, goods or services furnished by CSC, its agents, servants or employees; the equipment of CSC, its agents, servants or employees while such equipment is on premises owned or controlled by SBBC; or the negligence of CSC or the negligence of CSC's agents when acting within the scope of their employment, whether such claims, judgments, costs and expenses be for damages, damage to property including SBBC's property, and injury or death of any person whether employed by CSC, SBBC or otherwise.

Agreement with Children's Services Council of Broward County

3.27 **Authority.** Each person signing this Agreement on behalf of either party individually warrants that he or she has full legal power to execute this Agreement on behalf of the party for whom he or she is signing, and to bind and obligate such party with respect to all provisions contained in this Agreement.

IN WITNESS WHEREOF, the parties hereto have made and executed this Agreement on the date first above written.

**FOR CSC**

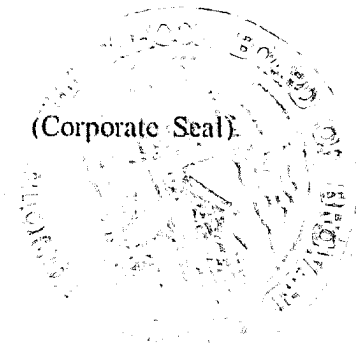
**CHILDREN'S SERVICES COUNCIL OF  
BROWARD COUNTY**

By \_\_\_\_\_  
Cindy J. Arenberg Seltzer

Approved as to form by:

JOHN MILLEDGE, ESQ.  
200 Las Olas Circle Building  
200 SW First Avenue, Suite 800  
Ft. Lauderdale, FL 33301

\_\_\_\_\_  
John Milledge, Esq.  
Children's Services Council of Broward County



(Corporate Seal)

FOR SBBC

THE SCHOOL BOARD OF BROWARD  
COUNTY, FLORIDA

By Atty M. Freedman  
Rosalind Osgood, Chair *for the chair*

ATTEST

Approved as to Form and Legal Consent

A handwritten signature in cursive script, appearing to read "Robert W. Runcie", written over a horizontal line.

Robert W. Runcie  
Superintendent Broward County

A handwritten signature in cursive script, appearing to read "William J. L.", written over a horizontal line.

School Board Attorney

**Delinquency Prevention**

**Results Based Performance Accountability FY 14/15**

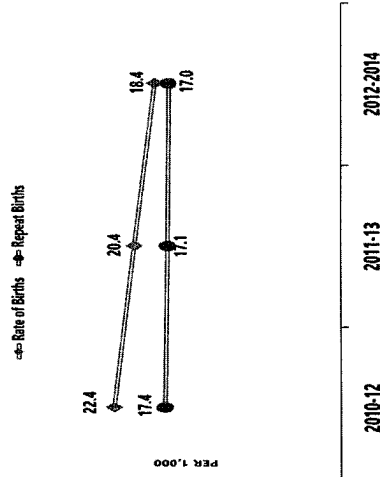
**CSC GOAL:** Reduce risk factors associated with delinquency, teen pregnancy, and other risky behaviors.  
**RESULT:** Youth will succeed in school.

**POPULATION ACCOUNTABILITY FY 14/15 - Community Overview**

**Indicators of Community Needs**

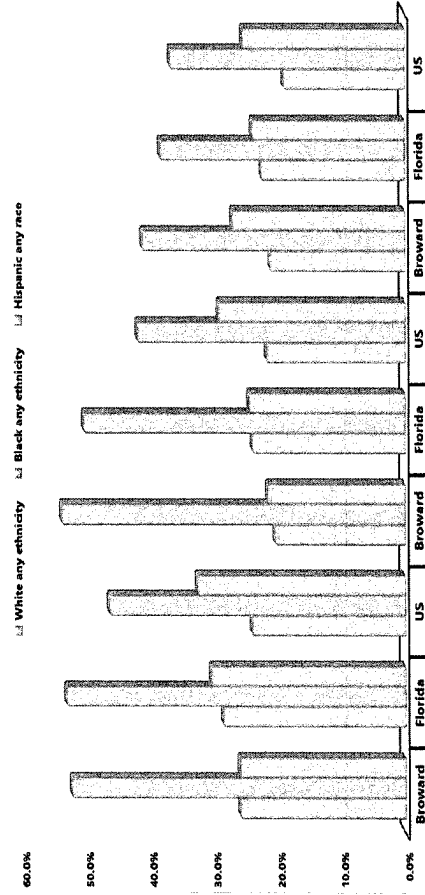
- Middle School (Broward) -**
    - 42% of 8th graders are not on grade level for English Language Arts (ELA) (FSA 2015).
    - 15.4% (or 8,976 students) have used alcohol or any illicit drug in the past 30 days; and 3.3% (or 1,924 students) carried a handgun in the past 12 months (not necessarily to school) (FYSAS 2014).
    - 6.9% (or 3,953 students) physically bullied others in past 30 days (FYSAS 2014).
    - 9,883 Middle School students identified with highest risk factors (BCPS email).
  - High School (Broward) -**
    - 48% of 10th graders are not on grade level for ELA (FSA 2015).
    - 32.3% (or 24,521 students) have used alcohol or any illicit drug in the past 30 days
    - 3.8% (or 2,885 students) physically bullied others in the past 30 days (FYSAS 2014).
    - 9,830 HS students were suspended in 2014/15, many students of those had multiple suspensions (BCPS email).
- Source: numbers for MS & HS extrapolated using FVAS Broward 2014 rates and student population excluding Centers from BCPS Benchmark Enrollment Reports.
- LGBTQ Youth -**
    - 36% of LGB youth have attempted suicide and 31% have been bullied on school property because of their sexual orientation (YRBS 2013).
  - Employment -**
    - 8,298 unemployed teens ages 16-19 are actively looking for work (or 28.9%) (ACS 2014).

**Teen Births in Broward County Ages 15-19 (3 year rolling rate)**



SOURCE: Florida CHARTER, indicates Repeat Births as % of all births to that age range of 15-19 within rate of births to teens & per 1,000 in the total Broward population of that age range 15-19

**YOUTH UNEMPLOYMENT BY RACE/ETHNICITY AGE 16 - 19**



SOURCE: ACS, NOTE: SMALL SAMPLE SIZE FOR BROWARD DUE TO AGE/RACE/ETHNICITY CATEGORIZATION

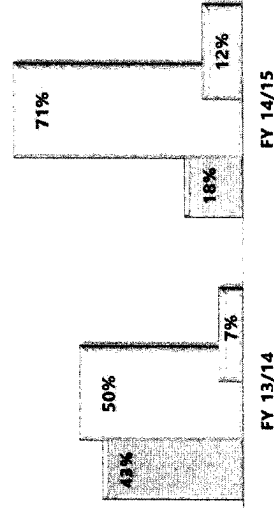
**PERFORMANCE ACCOUNTABILITY FY 14/15 - CSC's Contribution**

**How Much Did We Do?**

CSC Program	Annual Program Budget % of CSC's Total Budget	Contract Utilization	Actual # Served	Jobs Directly Supported
Youth Force	\$4,572,948 7.50%	90%	1,664	181
Summer Youth Employment	\$1,795,000 2.95%	91%	602	32 staff 602 / youth
21st Century & LEAP High	\$1,316,184 + FDOE leverage 2.16%	85%	1,549	98 / 60
LGBTQ Capacity Building	\$198,000 0.32%	100%	222	7
<b>Total</b>	<b>\$7,882,132 12.93%</b>	<b>92%</b>	<b>4,037</b>	<b>980</b>

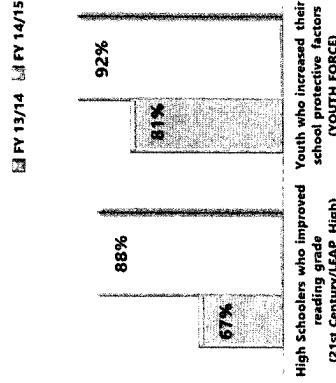
**How Well Did We Do It?**

**PROGRAM MONITORING**



**Is Anybody Better Off?**

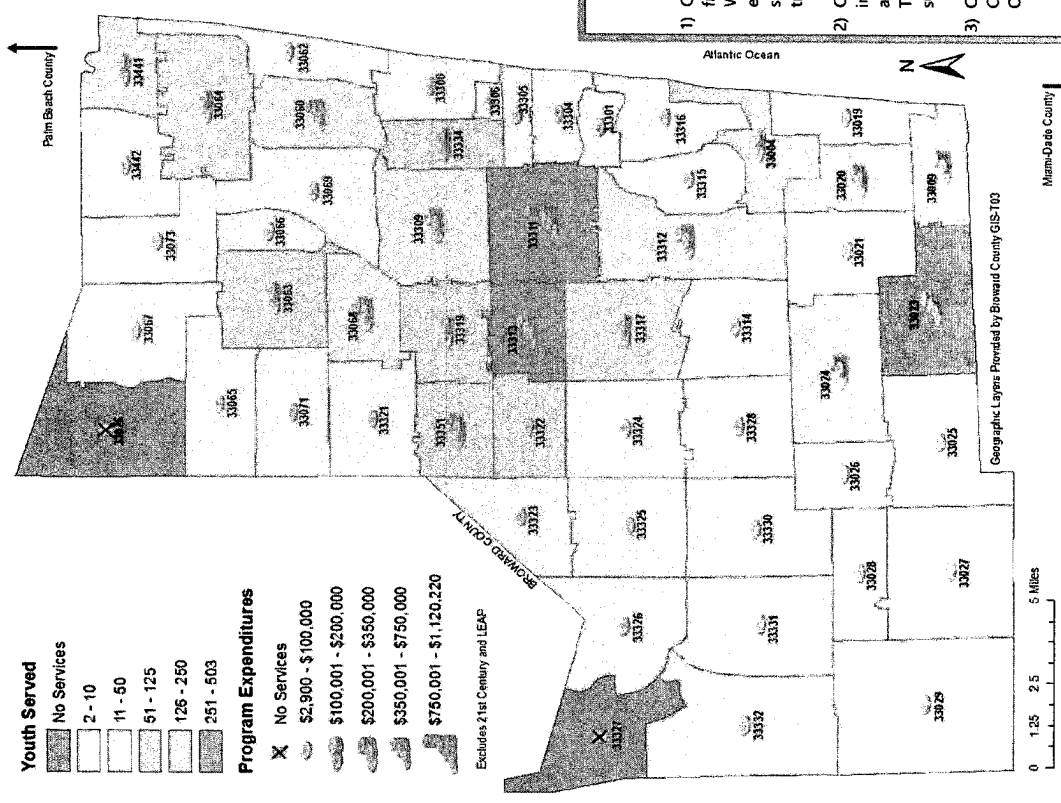
**PERFORMANCE MEASURES**



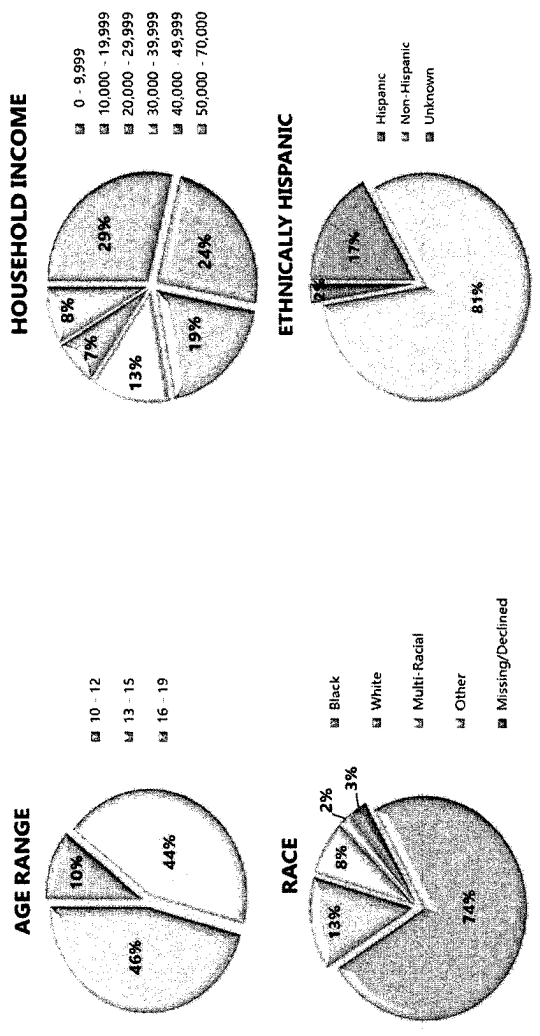
**Delinquency Prevention**

**Children & Families Served in CSC Funded Programs FY 14/15**

**CSC GOAL:** Reduce risk factors associated with delinquency, teen pregnancy, and other risky behaviors.  
**RESULT:** Youth will succeed in school.



**PARTICIPANT DEMOGRAPHICS**



**CSC ACCOMPLISHMENTS FY 14/15 - System Building**

- CSC was selected as a finalist for a Performance Partnership Pilot (P3) from the Federal government adding \$700,000 in P3 funds, \$1 million in WIOA funds, \$80,000 LSTA funds that will be combined with CSC's existing 21st CCLC and LEAP high programs to improve the post-secondary opportunities of our at-risk program participants transitioning from high school to employment/higher education.
- CSC staff enhanced our 21st CCLC and LEAP High Summer programs by implementing the Marine Industries of South Florida summer program at Stranahan High School and working to incorporate the Network for Teaching Entrepreneurship program as a component for our 21st CCLC summer programs.
- CSC staff coordinated with the School district's Before and After School Child Care department to implement safety standards and protocols for Out of School Time Middle School programs.

**CSC PARTICIPANT TESTIMONIALS**

- "The 21st CCLC Fitness Component at Piper High School transformed my life by teaching me how to eat better and exercise, helping me lose twenty-four pounds over the course of the school year! I lost so much weight that my self-esteem improved and I have more self-confidence, which helped me make new friends!" - *21st Century Student*
- "The Youth In Government (YIG) Component at Boyd Anderson High School helped me refine and organize my time better while improving my writing skills. I was extremely honored to be elected first committee chair in Tallahassee, have my bill be approved, and be voted to represent Florida at the National YIG held in Raleigh North Carolina." - *21st Century Student*
- "The program has helped me deal with hard situations in my life. It has also allowed me to make new friends and have a support system to rely on." - *Youth FORCE Student*
- "The training was amazing. I learned a lot and feel as if I will be able to use the skills I learned." - *LGBTQ Workshop Student*

## Delinquency Prevention - 21<sup>st</sup> Century High School Initiative

**TAB 3**

**Results Based Budgeting**  
**CSC GOAL: Reduce risk factors associated with delinquency, teen pregnancy and other risky behaviors.**  
**RESULT: Youth will succeed in school.**

**Program Description:** (4) The Federal Performance Pilot Partnership (P3) program's Best Opportunity to Shine and Succeed (BOSS) program is a partnership between the CSC, School Board, CareerSource Broward, and Broward Library to improve the graduation rate and post-secondary success of at risk youth attending six (6) low performing high schools. BOSS uses Workforce Innovation and Opportunity Act (WIOA) dollars to fund tiered case management services. College and Career Readiness, End of Course Exam Prep, Project Based Learning, Health and Wellness, and Credit Recovery activities are funded by 21<sup>st</sup> Century Community Learning (21<sup>st</sup> CCLC) dollars at three (3) schools and CSC's funded Literacy, Enrichment, and Academic Pursuits program (LEAP High) at the other three (3) schools. The LEAP High program without case management services is offered at an additional five (5) low performing schools.

Agency	PRIOR FISCAL YEAR				PRESENT FISCAL YEAR				PROPOSED FISCAL YEAR			
	FY 14/15 Performance Measures	FY 14/15 #s Served	FY 14/15 Utilization	FY 14/15 Administrative Monitoring	FY 15/16 Current Program Performance	FY 15/16 Allocation	FY 15/16 Contract #s to be served	FY 16/17 Recommended #s to be served	Staff Recommended Adjustments	Rationale		
Hispanic Unity	98% of youth decreased external suspensions or had zero external suspensions.	Contracted: School Yr: 122 Summer: 122	Budget: FDOE \$168,739 CSC \$114,396 Total: \$283,135	An excellent Administrative Monitoring with no findings.	This is year five (5) of a five (5) year FDOE grant for HUF's 21 <sup>st</sup> CCLC program at Miramar High School, which provides academic remediation, leadership training, and engaging activities that complement the regular school day. The provider actively recruits community volunteers/private businesses to provide additional programming such as financial literacy and Crime Scene Investigation. The program is providing comprehensive services to ensure youth have the necessary assistance to graduate high school on time and achieve post-secondary success. The FDOE on-site monitoring recognized the personal touch and encouraging academic support provided by HUF's 21 <sup>st</sup> CCLC teachers. Via CSC's partnership with the BCPS, USDA resources provide snacks and support ensuring all youth have well-balanced and nutritious meals daily. This program is included in the BOSS pilot, which provides education, employment, and case management services to improve post secondary youth outcomes. Miramar is in its last year of FDOE 21 <sup>st</sup> CCLC funding, which ends July 31, 2016. As approved by the Council in February 2016, the program will be transformed to a LEAP High BOSS program because the FDOE funding eligibility requirements made it impossible for CSC to seek new 21 <sup>st</sup> CCLC funds.  The provider is on target to meet four (4) out of five (5) performance measures. Utilization is on target. Fiscal Viability: No Limitations.	Miramar HS: FDOE \$152,181 P3 \$ 36,346 CSC \$108,539 Total: \$297,066	122	122	(\$297,066)	21 <sup>st</sup> CCLC funding sunsets July 2016		
	82% of youth improved reading grades.	Actual: School Yr: 161 Summer: 122	Actual: FDOE \$158,721 CSC \$ 108,314 Total: \$ 266,035			Oct 1, 2015 thru July 31, 2016	122			See Below		
	55% of youth passed Algebra End of Course Exam EOC passage rate for the host schools.	Actual %: School Yr: 132% Summer: 100%	Actual %: 94%									
Miramar High School LEAP High/BOSS	89% of youth improved day school attendance or had three (3) or fewer unexcused absences.	N/A	N/A	N/A	The LEAP High BOSS program will begin August 1, 2016, and the program will provide Case Management academic and personal enrichment activities that include: the TOP program, end of course exam preparation, Credit Recovery, Health and Wellness activities, College and Career readiness, and Career Technical Education programming. CSC will now fully sustain the academic and personal enrichment components since CSC is no longer eligible to apply for 21 <sup>st</sup> CCLC funds. SPERA researchers will examine the affects of variation between the 21 <sup>st</sup> CCLC BOSS and LEAP High BOSS teacher/student ratio on the educational and post secondary outcomes of youth.  Utilization is too soon to measure. Fiscal Viability: No Limitations.	Miramar HS: P3 \$14,538 CSC \$27,000 Total: \$41,538	122	122	Miramar HS: P3 \$72,693 CSC \$174,384 Total: \$247,075	Moneys for Miramar to become a CSC sustained LEAP High BOSS program.		
	84% of youth improved science grades.	New Grant effective 03/1/16				Aug 2016 thru Sept 2016						

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YMCA of South Florida	100% of youth decreased external suspensions or had zero external suspensions.				<p>This is year five (5) of a five (5) year FDOE grant. The YMCA's 21<sup>st</sup> CCLC program at Boyd Anderson and Deerfield Beach High Schools provide academic remediation, leadership training, and engaging activities that complement the regular school day. The Provider is doing an excellent job meeting the schools' academic needs and both Principals are very supportive of the program. The program is providing comprehensive services including the Southeastern Consortium for Mathematics and Science Engineering (SECME) component at Deerfield Beach High School that placed in the top three countywide for their robotic hand and mouse trap race car. During the summer, the Freshman Academy at Boyd Anderson High School pairs matriculating middle school youth with upperclassmen who informally mentor and guide them during their transition to high school. Via CSC's partnership with the BCPS, USDA, resources provide snacks and supper ensuring all youth have well-balanced and nutritious meals daily.</p> <p>This program is included in the BOSS pilot, which provides education, employment, and case management services to improve post secondary youth outcomes. Boyd Anderson and Deerfield Beach High Schools are in their last year of FDOE funding, which ends July 31, 2016. As approved by the Council in February 2016, this program will be transformed to a LEAP High BOSS program because the FDOE funding eligibility requirements made it impossible for CSC to seek new 21<sup>st</sup> CCLC funds. The additional WIOA/CSC funds are for March 1, 2016 thru July 31, 2016, and are included in the FY 15/16 allocation.</p> <p>The provider is on target to meet or exceed four (4) out of five (5) performance measures. Utilization is on target.</p> <p>Fiscal Viability: No Limitations.</p>	<p><b>Budget:</b>            FDOE \$154,380            CSC \$ 69,853            Total: \$224,233</p> <p><b>Deerfield Beach</b>            FDOE \$171,713            CSC \$ 27,229            Total: \$248,942</p> <p><b>Actual:</b>            FDOE \$295,711            CSC \$ 113,613            Total: \$411,326</p> <p><b>Actual %:</b>            87%</p>	<p><b>Contracted:</b>            School Yr.: 244            Summer: 244</p> <p><b>Actual:</b>            School Yr.: 434            Summer: 275</p> <p><b>Actual %:</b>            School Yr.: 178%            Summer: 113%</p>	<p>Boyd Anderson HS:            FDOE \$155,626            WIOA \$ 35,162            CSC \$ 86,030            Total: \$276,818</p> <p>Deerfield Bch HS:            FDOE \$153,604            WIOA \$ 35,162            CSC \$ 93,591            Total: \$282,357</p> <p>Oct 1, 2015            thru            July 31, 2016</p>	244	244	(\$59,175)	21 <sup>st</sup> CCLC funding sunsets July 2016
	Boyd Anderson & Deerfield Beach High Schools	82% of youth improved day school attendance or had three (3) or fewer unexcused absences.									See Below	
21 <sup>st</sup> CCLC/BOSS	85% of youth improved science grades.											
YMCA of South Florida												
Boyd Anderson & Deerfield Beach High Schools	New Grant effective 03/17/16											
LEAP High/BOSS												



Agency	PRIOR FISCAL YEAR				PRESENT FISCAL YEAR				PROPOSED FISCAL YEAR						
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YMCA of South Florida McArthur Piper & Plantation High School	100% of youth decreased external suspensions or had zero external suspensions.				<p>This is year two (2) of a five (5) year FDOE grant. The YMCA's 21<sup>st</sup> CCLC programs at McArthur, Piper, and Plantation High Schools provide academic remediation, leadership training, and engaging activities that complement the regular school day. The program funds a full time Parent Coordinator who hosts monthly parent activities at each school, administers a YMCA Family Needs Assessment Survey to determine if referrals are needed for social services, and actively works with parents to register them for GED and ESOL classes. The FDOE monitoring at Plantation High School recognized the collaboration among the Horticulture and Culinary Arts components as a model 21<sup>st</sup> CCLC high school practice. Youth are taught to grow fruits and vegetables in the Horticulture component, which are then used by the Culinary students to create highly nutritious meals. FDOE's monitoring also noted that the Plantation High School's 21<sup>st</sup> CCLC program was out of ratio for all components and CSC staff is recommending funding for an additional teacher to rectify this situation. Piper High School's STEM/IT Coding and Gaming component allows youth to create their own video games that they then play in group competitions. McArthur's Aquaponics teaches youth how to germinate commercial landscaping plants that the youth plant around the school. Via CSC's partnership with the BCPS, USDA resources provide snacks and supper ensuring all youth have well-balanced and nutritious meals daily.</p> <p>All 366 youth participating in the program will receive academic and personal enrichment activities that include: the TOP program, end of course exam preparation, Credit Recovery, Health and Wellness activities, College and Career readiness, and Career Technical Education programming. The 21<sup>st</sup> CCLC BOSS High program began March 1, 2016, and the program will provide Case Management services to 210 students at Piper, Plantation, and McArthur High Schools. The additional WIOA/CSC funds for March 1, 2016, thru September 30, 2016, are included in the FY 15/16 allocation.</p> <p>The FY 16/17 WIOA allocation reflects an annualized amount. The CSBD contract ends on June 30, 2017, and it is anticipated CSC will receive the last quarter of WIOA funds (July 1, 2017 – September 30, 2017) by April of 2017.</p> <p>The provider is on track to meet or exceed four (4) out of five (5) performance measures. Utilization is on target. WIOA is too soon to measure. Fiscal Viability: No Limitations.</p> <p>As a partner in the BOSS Program, the Broward Library secured \$80,000 in Library Science Technology Act funding to operate their Educate Motivate You (EMU) program which provides additional college and career readiness programming for the BOSS and other community youth. CSC has allocated \$10,000 to provide incentives for children and families who participate in the EMU program. Utilization is too soon to measure. Fiscal Viability: N/A</p>	Budget: McArthur HS FDOE \$ 229,829 CSC \$ 38,645 Total: \$ 268,474  Piper HS FDOE \$ 227,344 CSC \$ 38,644 Total: \$ 265,988  Plantation HS FDOE \$ 224,817 CSC \$ 39,389 Total: \$ 264,206  Actual: FDOE \$ 311,934 CSC \$ 82,920 Total: \$ 394,854  Actual %: 75%	Contracted: School Yr: 366 Summer: 366  Actual: School Yr: 310 Summer: 630  Actual %: School Yr: 85% Summer: 172%	Administrative monitoring findings in the areas of personnel, payroll and invoicing were addressed in a timely manner.	McArthur HS: FDOE \$11,618 WIOA \$42,950 CSC \$ 44,245 Total: \$76,577  Piper HS: FDOE \$11,618 WIOA \$43,951 CSC \$ 44,245 Total: \$76,578  Plantation HS: FDOE \$11,764 WIOA \$43,953 CSC \$ 59,244 Total: \$91,433	McArthur HS: FDOE \$11,618 WIOA \$42,950 CSC \$ 44,245 Total: \$76,577  Piper HS: FDOE \$11,618 WIOA \$43,951 CSC \$ 44,245 Total: \$76,578  Plantation HS: FDOE \$11,764 WIOA \$43,953 CSC \$ 59,244 Total: \$91,433	366   366	366   366	N/A   N/A	P3 \$21,926 CSC \$24,000 Total \$46,926	Monies required due to 5% annual reduction in FDOE funding (estimated amount of \$35,000), additional administrative costs associated with BOSS Case Managers, and an additional teacher at Plantation High School to meet FDOE required teacher/student ratio.
	81% of youth improved science grades.						P3 \$14,618  CSC \$10,000	420	420	N/A	Level Funding Recommended				
	New Grant effective 03/1/16														
	New Grant effective 03/1/16														

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Integrated Data System (IDS) / Unallocated BOSS Vendors: TBD	New Grant effective 03/1/16	N/A	N/A	N/A	A key component of the BOSS Program is developing and implementing a Boss Integrated Data System (IDS) that will help the BOSS Case Managers align community resources with the needs of the BOSS youth and families. Last year staff worked with the University of Pennsylvania's School of Social Policy and Practice to develop a framework of best practices in developing an IDS. Staff has released a procurement instrument for this IDS/Service, but at this point it is not known what those costs will be.	P3 \$29,766 CSC \$51,850 Total: \$81,616	N/A	N/A	P3 \$6,234 CSC -\$25,039 Total: -\$18,766	CSC decrease moved to support SFERA's additional responsibilities (see above).		
	100% of youth completed a Business Plan	Contracted: 50 Actual: Summer: 52	Budget: \$44,863 Actual: \$34,803 Actual %: 78%	N/A	The Network For Teaching Entrepreneurship (NTE) Summer BizCamp was piloted in the Summer of 2015 and has been incorporated into the BOSS program. It provides innovative programming that empowers low-income youth by teaching them how to turn their hobbies, interests, and dreams into a viable business. The program trains youth how to think and act like entrepreneurs during an intensive summer immersion camp. After conducting market research, youth develop a business plan they present to their fellow students. NTE staff rate the business plans and the ten highest scoring students present their business plan to an independent panel of judges who select three (3) students for small start-up awards to refine their business plan. The program will be offered at three (3) of the BOSS high schools in the summer of 2016 and three (3) different BOSS high schools in the summer of 2017.	P3 \$51,539	45	45	\$0	Level Funding Recommended		
United Way of Broward County BOSS	100% of youth completed the program	Contracted: 50 Actual: Summer: 52	Budget: \$2,400 Actual: \$2,200 Actual %: 98%	N/A	FY 14/15 Utilization was reflective of the program spending less money on student stipends than originally budgeted. Utilization is too soon to measure. Fiscal Viability: N/A	CSC \$2,400	N/A	N/A	\$0	Level Funding Recommended		
	861 Page Views	N/A	N/A	N/A	All 21 <sup>st</sup> CCLC subrecipients are required by FDOE to maintain an updated 21 <sup>st</sup> CCLC website that highlights the monthly activities occurring at each school. To meet this requirement, CSC contracts with the United Way of Broward County to host our 21 <sup>st</sup> CCLC High School Websites building on their Choose Peace Stop Violence site. The website has information and pictures regarding program component highlights of each 21 <sup>st</sup> CCLC school, afterschool/summer schedules and site lead contact information. The website also includes links to the grant narratives, a description of the 21 <sup>st</sup> CCLC program, provider information, and the yearly summative evaluation for each grant. Utilization is on target. Fiscal Viability: N/A	FDOE \$1,059,421 BOSS \$ 410,512 Total: \$1,479,933	1,441	1,441	FDOE -\$495,411 BOSS -\$284,261 Total: -\$779,672	FDOE \$573,010 BOSS \$694,773		
<b>TOTALS - Grant Related</b>						CSC \$603,238			CSC \$382,726	CSC \$985,964		
<b>TOTALS - Grant Related</b>												

PRIOR FISCAL YEAR			PRESENT FISCAL YEAR			PROPOSED FISCAL YEAR				
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Hispanic Unity LEAP High	100% of youth decreased external suspensions or had zero external suspensions.	Contracted: School Yr.: 100 Summer: 100	Budget: \$158,569 Actual: \$158,327	FY 14/15 Administrative Monitoring: An excellent Administrative Monitoring with no findings.	HUF's sustained 21 <sup>st</sup> CCLC LEAP High program at Stranahan High School provides academic remediation, end of course exam preparation, college and career readiness activities, mentoring and other engaging activities that complement the regular school day. Youth are actively engaged, and CSC site observations verify that the program is providing comprehensive services. HUF staff have worked diligently to create a dynamic program which provides students with the necessary assistance to help them graduate high school on time and achieve post-secondary success. The Marine Industries Cares Foundation (MICF) and HUF will continue their partnership by offering their summer camp in future years, which is why staff are recommending additional funding to pay for a counselor during the summer. Via CSC's partnership with the BCPS, USDA resources provide snacks and supper ensuring all youth have well-balanced and nutritious meals daily.  The provider is on track to meet three (3) out of four (4) performance measures. Utilization is on target. Fiscal Viability: No Limitations.	\$163,138	100	100	\$1,510	Monies for Summer 17 Marine Industry Cares Summer Camp Counselor
	88% of youth improved reading grades.	Actual: School Yr.: 100 Summer: 97	Actual %: 100%							
	43% of youth passed Algebra End of Course Exam compared to 37% EOC passage rate for the host school.	Actual: School Yr.: 100% Summer: 97%								
Stranahan High School	83% of youth improved science grades.									
	99% of youth decreased external suspensions or had zero external suspensions.									
	88% of youth improved reading grades.	Contracted: Blanche Ely, Dillard, Hallandale & Northeast School Yr.: 440 Summer: 440	Budget: \$692,230 Actual: \$664,120 Actual %: 96%	FY 14/15 Administrative Monitoring: Administrative monitoring findings in the areas of personnel payroll and invoicing were addressed in a timely manner.	The YMCA's sustained 21 <sup>st</sup> CCLC LEAP High program at Blanche Ely, Dillard, Hallandale, and Northeast High Schools provide academic remediation, end of course exam preparation, college and career readiness activities, mentoring and other engaging activities that complement the regular school day. Youth are actively engaged, and CSC site observations verify that the program is providing comprehensive services. Staff at all four (4) schools have created dynamic programs which provide students with the necessary assistance to help them graduate high school on time. Via CSC's partnership with the BCPS, USDA resources provide snacks and supper ensuring all youth have well-balanced and nutritious meals daily.  While this program is very popular during the school year, it has had challenges maintaining attendance over the summer. To address the summer attendance issue, CSC staff have helped the YMCA do the following for the summer 2016: (1) bring the Marine Industry Cares Foundation (MICF) summer camp to Dillard High School; (2) partner with the Broward County Public Schools Career Technical Adult Community Education Department to implement an on-the-job internship component at Blanche Ely High School; and (3) help YMCA staff develop more engaging project based learning components at all four (4) schools.  To oversee/coordinate the implementation of the MICF and BCPS CTACE summer programming components, staff are recommending additional funding to pay for one (1) summer counselor at Dillard High School and one (1) summer teacher each at Blanche Ely and Hallandale High Schools.  The provider is on track to meet or exceed three (3) out of four (4) performance measures. Utilization is on target. Fiscal Viability: No Limitations.	\$690,060	440	440	\$ (0,510)	Monies for Summer 17 Marine Industry Cares Summer Camp Counselor @ Dillard High and Summer 17 Teacher at Blanche Ely and Hallandale.
YMCA of South Florida LEAP High	42% of youth passed Algebra End of Course Exam compared to 40.5% average EOC passage rate for the four (4) host schools.	Actual: School Yr.: 544 Summer: 381								
Blanche Ely, Dillard, Hallandale, & Northeast High Schools	82% of youth improved science grades.	Actual %: School Yr.: 123% Summer: 87%								
<b>TOTALS - Non Grant Related</b>						<b>\$853,198</b>	<b>540</b>	<b>540</b>	<b>\$13,000</b>	
<b>FY 16/17 ADJUSTED TOTAL For All Funds</b>						<b>\$853,198</b>	<b>540</b>	<b>540</b>	<b>\$13,000</b>	
<b>FY 16/17 ADJUSTED TOTAL For General Funds</b>						<b>\$853,198</b>	<b>540</b>	<b>540</b>	<b>\$13,000</b>	